



One 97 Communications Limited

Details of familiarization programmes attended by the Independent Directors  
Financial Year 2025-26

S. No	Particulars of Programmes	Meeting	Ashit Ranjit Lilani	Gopalamudram S Sundararajan	Rajeev Krishnamuralilal Agarwal	Manisha Raj Raisinghani*	Bimal Julka**	Pallavi Shardul Shroff***
			Duration	Duration	Duration	Duration	Duration	Duration
1.	Strategic business development items, Paytm ecosystem update	Various Board, Committee meetings and other modes	1 hours 10 minutes	1 hours 10 minutes	1 hours 10 minutes	15 minutes	0	50 minutes
2.	Risk Management Framework		2 hours 28 minutes	3 hours 18 minutes	2 hours 38 minutes	15 minutes	30 minutes	33 minutes
3.	Financial performance and operating plan		1 hours 50 minutes	1 hours 50 minutes	1 hours 50 minutes	1 hour	50 minutes	50 minutes
4.	Evaluation of Board and its Committees, charter and functioning, changes in codes and policies		38 minutes	28 minutes	20 minutes	0	30 minutes	38 minutes
5.	Update on key risks, internal financial controls and regulatory updates		20 minutes	1 hours 10 minutes	1 hours 10 minutes	0	20 minutes	45 minutes
6.	Update on the SEBI (Prohibition of Insider Trading) Regulations, 2015		30 minutes	55 minutes	55 minutes	0	15 minutes	40 minutes
<b>Total Duration</b>			<b>6 hours 56 minutes</b>	<b>8 hours 51 minutes</b>	<b>8 hours 3 minutes</b>	<b>1 hour 30 minutes</b>	<b>2 hours 25 minutes</b>	<b>4 hours 16 minutes</b>

\*Manisha Raj Raisinghani appointed as Independent director w.e.f November 04, 2025

\*\*Mr. Bimal Julka resigned as an Independent Director w.e.f. July 22, 2025

\*\*\* Mrs. Pallavi Shardul Shroff ceased to be an Independent Director w.e.f. Feb 08, 2026

(On Cumulative Basis)

One 97 Communications Limited

Details of familiarization programmes attended by the Independent Directors during FY 25-26, on cumulative basis since FY 21-22 as applicable for respective period

S.No	Particulars of Programmes	Ashit Ranjit Lilani	Gopalamudram S Sundararajan	Rajeev Krishnamuralilal Agarwal	Manisha Raj Raisinghani*	Bimal Julka**	Pallavi Shardul Shroff***
1	Total Number of Programmes Attended	30	25	12	3	11	30
<b>Total Duration</b>		<b>37 hours 31 minutes</b>	<b>51 hours 6 minutes</b>	<b>15 hours 58 minutes</b>	<b>1 hour 30 minutes</b>	<b>5 hours 25 minutes</b>	<b>44 hours 59 minutes</b>

\*Manisha Raj Raisinghani appointed as Independent director w.e.f November 04, 2025

\*\*Mr. Bimal Julka resigned as an Independent Director w.e.f. July 22, 2025

\*\*\* Mrs. Pallavi Shardul Shroff ceased to be an Independent Director w.e.f. Feb 08, 2026



One 97 Communications Limited

Details of familiarization programmes attended by the Independent Directors  
Financial Year 2024-25

S. No	Particulars of Programmes	Meeting	Neeraj Arora*	Ashit Ranjit Lilani	Pallavi Shardul Shroff	Rajeev Krishnamuralilal Agarwal**	Bimal Julka***	Gopalamudram S Sundararajan
			Duration	Duration	Duration	Duration	Duration	Duration
1.	Strategic business development items, Paytm ecosystem update	Various Board, Committee meetings and other modes	15 minutes	1 hour	1 hour	1 hour	1 hour	1 hour
2.	Risk Management Framework		15 minutes	2 hours	30 minutes	2 hours	15 minutes	2 hours
3.	Financial performance and operating plan		30 minutes	1 hour 40 minutes	1 hour 40 minutes	1 hour 40 minutes	30 minutes	1 hour 40 minutes
4.	Evaluation of Board and its Committees, charter and functioning, changes in codes and policies		30 minutes	30 minutes	30 minutes	30 minutes	15 minutes	30 minutes
5.	Update on key risks, internal financial controls and regulatory updates		45 minutes	1 hour 30 minutes	45 minutes	1 hour 30 minutes	30 minutes	1 hour 30 minutes
6.	Update on the SEBI (Prohibition of Insider Trading) Regulations, 2015		15 minutes	1 hour 15 minutes	1 hour 15 minutes	1 hour 15 minutes	30 minutes	1 hour 15 minutes
<b>Total Duration</b>			<b>2 hours 30 minutes</b>	<b>7 hours 55 minutes</b>	<b>5 hours 40 minutes</b>	<b>7 hours 55 minutes</b>	<b>3 hours</b>	<b>7 hours 55 minutes</b>

\*Mr. Neeraj Arora resigned as Independent Director w.e.f. June 17, 2024

\*\* Mr. Rajeev Krishnamuralilal Agarwal was appointed as Independent Director w.e.f. June 17, 2024

\*\*\* Mr. Bimal Julka was appointed as Independent Director w.e.f. January 20, 2025

**(On Cumulative Basis)**

One 97 Communications Limited

Details of familiarization programmes attended by the Independent Directors of the Company during FY 24-25, on cumulative basis since FY 21-22 as applicable for respective period

Particulars	Neeraj Arora*	Ashit Ranjit Lilani	Pallavi Shardul Shroff	Rajeev Krishnamuralilal Agarwal**	Bimal Julka***	Gopalamudram S Sundararajan
Total Number of Programmes Attended	21	24	24	6	6	19
<b>Total Duration</b>	<b>19 hours 18 minutes</b>	<b>30 hours 35 minutes</b>	<b>40 hours 43 minutes</b>	<b>7 hours 55 minutes</b>	<b>3 hours</b>	<b>42 hours 15 minutes</b>

\*Mr. Neeraj Arora resigned as Independent Director w.e.f. June 17, 2024

\*\* Mr. Rajeev Krishnamuralilal Agarwal was appointed as Independent Director w.e.f. June 17, 2024

\*\*\* Mr. Bimal Julka was appointed as Independent Director w.e.f. January 20, 2025



One 97 Communications Limited						
Details of familiarization programmes attended by the Independent Directors						
Financial Year 2023-24						
S. No	Particulars of Programmes	Meeting	Neeraj Arora	Ashit Ranjit Lilani	Pallavi Shardul Shroff	Gopalamudram S Sundararajan
			Duration (in Minutes)	Duration (in Minutes)	Duration (in Minutes)	Duration (in Minutes)
1	Material and strategic developments, Paytm ecosystem update	Various Board, Committee meetings and other modes	4 hours 30 minutes	4 hours 45 minutes	5 hours 05 minutes	6 hours 05 minutes
2	Risk Management Framework		-	2 hours 30 minutes	2 hours	3 hours 15 minutes
3	Financial performance, internal audit and operating plan		1 hours 30 minutes	2 hours	6 hours 20 minutes	6 hours 50 minutes
4	Evaluation of Board and its Committees, charter and functioning, Updates on codes and policies		30 minutes	40 minutes	1 hour 10 minutes	1 hour 40 minutes
5	Update on key risks and regulatory updates (including the SEBI (Prohibition of Insider Trading) Regulations, 2015)		2 hours 30 minutes	2 hours 25 minutes	3 hours 10 minutes	4 hours 45 minutes
<b>Total Duration (Hours)</b>			<b>9 hours</b>	<b>12 hours 20 minutes</b>	<b>17 hours 45 minutes</b>	<b>22 hours 35 minutes</b>

(On Cumulative Basis)

One 97 Communications Limited				
Details of familiarization programmes attended by the Independent Directors of the Company during FY 23-24, on cumulative basis since FY 21-22 as applicable for respective period				
Particulars	Neeraj Arora	Ashit Ranjit Lilani	Pallavi Shardul Shroff	Gopalamudram S Sundararajan
Total Number of Programmes Attended	15	18	18	13
<b>Total Duration</b>	<b>16 hours 48 minutes</b>	<b>22 hours 40 minutes</b>	<b>35 hours 03 minutes</b>	<b>34 hours 20 minutes</b>



One 97 Communications Limited

Details of familiarization programmes attended by the Independent Directors  
Financial Year 2022-23

S. No.	Particulars of Programmes	Meeting	Neeraj Arora	Ashit Ranjit Lilani	Mark Schwartz*	Pallavi Shardul Shroff	Gopalamudram S Sundararajan**
			Duration (in Minutes)	Duration (in Minutes)	Duration (in Minutes)	Duration (in Minutes)	Duration (in Minutes)
1	Update on Buy-back	Various Board, Committee meetings and other modes	1 hour	1 hour	-	1 hour	1 hour 33 minutes
2	Strategic business development items, Paytm ecosystem update		45 minutes	1 hour 55 minutes	25 minutes	45 minutes	45 minutes
3	Risk Management Framework		-	32 minutes	-	20 minutes	1 hour 20 minutes
4	Financial performance and operating plan		22 minutes	22 minutes	1 hour 17 minutes	3 hours	2 hours 5 minutes
5	Evaluation of Board and its Committees, charter and functioning		5 minutes	10 minutes	-	-	5 minutes
6	Update on key risks, internal financial controls and regulatory updates		30 minutes	30 minutes	25 minutes	1 hour 25 minutes	1 hour 25 minutes
7	Update on the SEBI (Prohibition of Insider Trading) Regulations, 2015		-	-	-	12 minutes	12 minutes
8	Induction programme		-	-	-	-	4 hours 20 minutes
<b>Total Duration (Hours)</b>			<b>2 hours 42 minutes</b>	<b>4 hours 29 minutes</b>	<b>2 hours 7 minutes</b>	<b>6 hours 42 minutes</b>	<b>11 hours 45 minutes</b>

Note:

\*During the year, Mr. Mark Schwartz ceased to be the Non-Executive Independent Director of the Company w.e.f. August 30, 2022

\*\*During the year, Gopalamudram S Sundararajan was appointed as Non-Executive Independent Director of the Company w.e.f. August 29, 2022.

**(On Cumulative Basis)**

One 97 Communications Limited

Details of familiarization programmes attended by the Independent Directors of the Company during FY 22-23, on cumulative basis since FY 21-22 as applicable for respective period

Particulars	Neeraj Arora	Ashit Ranjit Lilani	Mark Schwartz*	Pallavi Shardul Shroff	Gopalamudram S Sundararajan**
Total Number of Programmes Attended	11	13	10	13	8
<b>Total Duration</b>	<b>7 hours 48 minutes</b>	<b>10 hours 20 minutes</b>	<b>12 hours 46 minutes</b>	<b>17 hours 18 minutes</b>	<b>11 hours 45 minutes</b>

Note:

\*During the year, Mr. Mark Schwartz ceased to be the Non-Executive Independent Director of the Company w.e.f. August 30, 2022

\*\*During the year, Gopalamudram S Sundararajan was appointed as Non-Executive Independent Director of the Company w.e.f. August 29, 2022.



One 97 Communications Limited

Details of familiarization programmes attended by the Independent Directors  
(As per Regulation 25 (7) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

Financial Year 2021-22

S. No	Particulars of Programmes	Meeting	Neeraj Arora*	Ashit Ranjit Lilani**	Mark Schwartz	Pallavi Shardul Shroff
			Duration (in Minutes)	Duration (in Minutes)	Duration (in Minutes)	Duration (in Minutes)
1.	Update on initial public offer	Various Board meetings	1 hour 15 minutes	1 hour 15 minutes	3 hours 48 minutes	4 hours
2.	Strategic business development items, Paytm ecosystem update	Various Board meetings	45 minutes	45 minutes	1 hour	1 hour
3.	Risk Management Framework	Committee meeting	-	30 minutes	30 minutes	30 minutes
4.	Financial performance, overall business environment and key regulatory developments	Various Board and Committee meetings	1 hour 30 minutes	1 hour 45 minutes	3 hours 30 minutes	3 hours 15 minutes
5.	Board Evaluation - an update on Industry & company practices	Board meeting	21 minutes	21 minutes	21 minutes	21 minutes
6.	Update on key risks and internal financial controls	Various Board meetings	45 minutes	45 minutes	1 hour	1 hour
7.	A session on framework under the SEBI (Prohibition of Insider Trading) Regulations, 2015	Board meeting	30 minutes	30 minutes	30 minutes	30 minutes
<b>Total Duration (Hours)</b>			<b>5 hours 6 minutes</b>	<b>5 hours 51 minutes</b>	<b>10 hours 39 minutes</b>	<b>10 hours 36 minutes</b>

Note:

\* Mr. Neeraj Arora was appointed as Non-Executive Independent Director with effect from July 11, 2021.

\*\* Mr. Ashit Ranjit Lilani was appointed as Non-Executive Independent Director with effect from July 05, 2021.